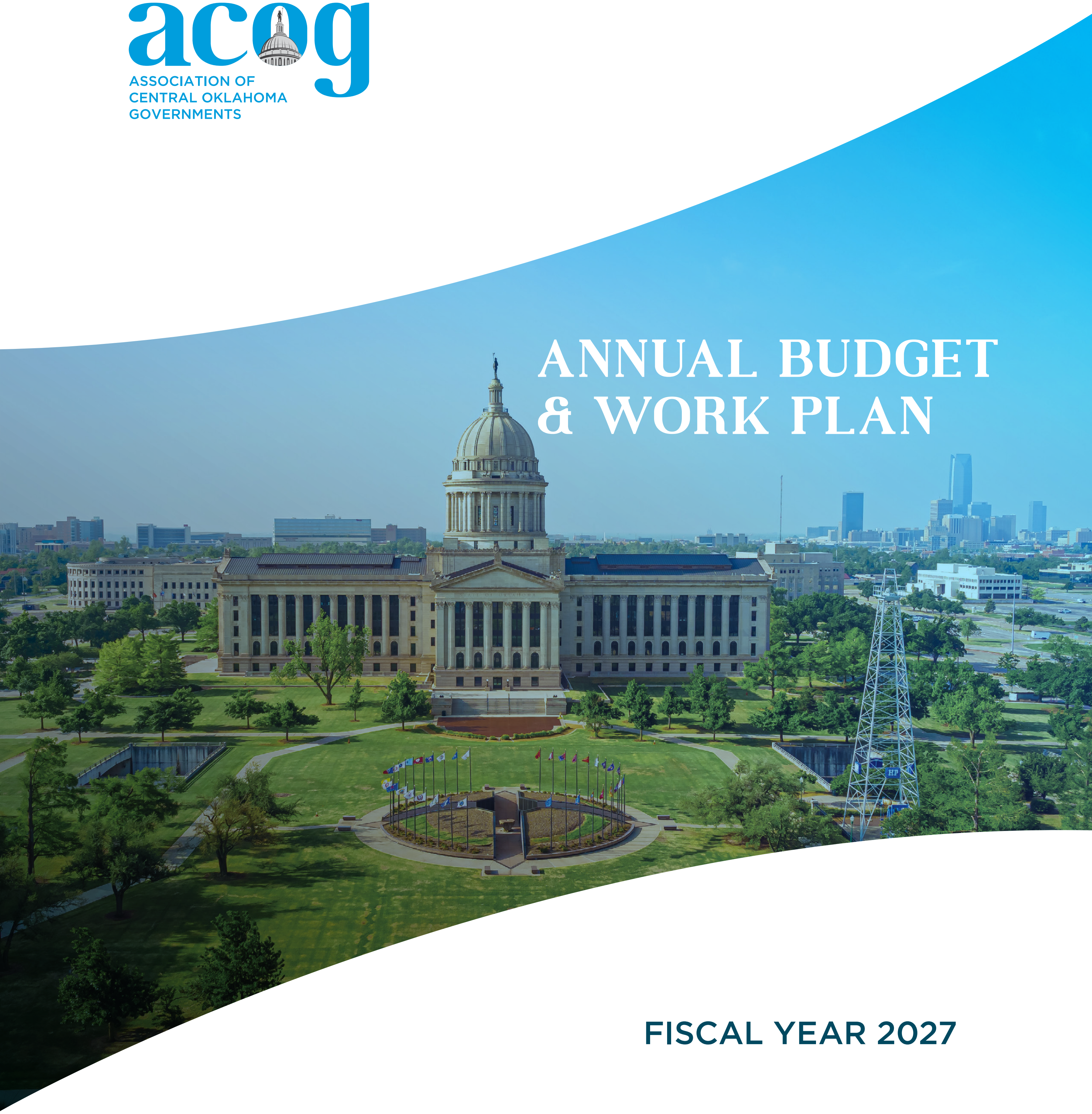
ASSOCIATION OF CENTRAL OKLAHOMA GOVERNMENTS



# ANNUAL BUDGET & WORK PLAN

## FISCAL YEAR 2027

### JULY 1, 2026 - JUNE 30, 2027

Association of Central Oklahoma Governments
4205 N. Lincoln Blvd. | Oklahoma City, OK 73105 | 405.234.2264 | acogok.org

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# MEMORANDUM

**TO:** Chair and Members of the ACOG Board of Directors

**FROM:** Mark W. Sweeney, AICP | Executive Director

**DATE:** June 25, 2026

**SUBJECT:** Proposed Fiscal Year (FY) 2027 Annual Budget and Work Plan for the Association of Central Oklahoma Governments

## INTRODUCTION:

The Proposed FY 2027 Annual Budget and Work Plan, as prepared by staff and recommended by the ACOG Budget Committee, is attached for your review and consideration.

Members of the Budget Committee met with staff on June 9 and June 17, 2026, to assess anticipated program, organizational, and funding changes for the agency, projected funding sources and uses of revenue, and the estimated indirect cost allocation for FY 2027. All these fundamental components were utilized in developing a comprehensive financial plan for the 12 months beginning on July 1, 2026, through June 30, 2027.

### BACKGROUND:

ACOG, as the designated regional planning agency for Central Oklahoma, provides a forum for elected officials to come together and solve common problems. With local elected official guidance and consent, it also administers and manages the state and federal grant programs for which it receives funds. Through various grant funding mechanisms, membership dues, and service fees, ACOG administers four major service areas: Transportation Planning Services (Metropolitan Planning Organization – MPO), 911 & Public Safety, Community & Economic Development, and Water Resources.

The principles applied to the development of this budget and work plan are (1) the preservation and continuation of ongoing basic services to member governments of ACOG, (2) maintenance of ACOG planning and plan coordination programs at a level to allow for continued certification by state and federal agencies, (3) ongoing progress in regional priority program areas, and (4) seeking out new and sustainable funding sources for the agency.

The FY 2027 Budget is a balanced budget with revenue sources essentially matching projected expenditures. Likewise, the services outlined in the budget/work plan and the recommended allocation of revenues are consistent with the policies of the ACOG Board of Directors, 911 ACOG Board of Directors, ACOG MPO Policy Committee (MPO PC), and Garber-Wellington Association Policy Committee (GWAPC).

# FY 2027 ACOG BUDGET HIGHLIGHTS:

## REVENUES & EXPENDITURES

The FY 2027 Budget, totaling $22,262,635, reflects an overall increase of $5,922,948 in revenue compared to the FY 2026 Budget. This increase is primarily due to the accumulation of FWHA – CMAQ/CRP Public Fleet Conversion pass-through funds that were not distributed in FY 2026. Other contributing factors include the following: the addition of several new grant funding sources for FY 2027 that will be described further in this memo, the increase in Federal Transit Administration (FTA) 5303 funds along with the upward adjustment of In-kind Matching Contributions – FTA 5303, and the increase in In-kind Matching Contributions – Public Fleet Conversions.

Other significant revenue changes include the following: decrease in FHWA Planning funds (PL); decrease in the Oklahoma Highway Safety Office (OHSO) Safety Grant funding; increase in both the Department of Energy (DOE) Clean Cities Outreach and Oklahoma Department of Commerce (ODOC) Clean Cities SEP Grant, decline in the EPA Climate Pollution Reduction Grant (CPRG); upward adjustment in EPA OSE Water 604(b) Grant; increase in the 911 Administrative Services Contract; and a 5 percent adjustment for FY 2027 Membership Dues (Basic, Transportation, & Water). Please note the upward trend in Certificate of Deposit Interest–Local, and Certificate of Deposit Interest–Transportation.

New grant funding and other revenue sources for FY 2027 entails the following: the Energy Efficiency Community Block Grant (EECBG) for Community Energy Strategic Plans for Oklahoma (CESPOK) with funding from DOE via ODOC (Started in FY 2026 but not budgeted); FHWA – CMAQ/CRP Tree Planting funds and Outside Matching Contribution – CMAQ/CRP Tree Planting; FHWA – CMAQ Bike Lane Street Sweeper; Oklahoma Passenger Rail Outreach & Education Grant; and an Oklahoma Department of Environmental Quality (ODEQ) Solid Waste Infrastructure for Recycling (SWIFR) Grant to develop a Regional Solid Waste Management Plan for the eight-county Oklahoma City MSA, fulfilling a key objective from the ACOG 2022 Regional Visioning Session and Report. Other non-grant funding sources entail the increasing revenue stream from My Government Online software marketing contract with South Central Planning Development Commission in Louisiana, and the CAPCOG Annual Report Design & Production Services Contract.

Pertaining to expenditures, the total for the FY 2027 Budget is $21,983,405, which reflects an increase of $5,977,625 compared to the FY 2026 Budget. This increase essentially correlates with the previously identified revenue changes: increased Federal Transit Administration (FTA) 5303 expenditure; distribution of FHWA – CMAQ/CRP Public Fleet Conversion pass-through funds; the expenditures related to new grant funding – EECBG/CSEPOK, FHWA – CMAQ/CRP Tree Planting, FHWA – CMAQ Bike Lane Street Sweeper; and the DEQ SWIFR Grant. Other added costs include the following: increased 911 ACOG Administrative Services Contract expenditures, and a 2.6 percent building rent adjustment from the Oklahoma County Public Authority (OCPA) for the next 12-month lease agreement; and increased Intergovernmental Services – Local Public Relations (PR) Functions and Water Resources expenditures.

## CHANGES TO ORGANIZATIONAL STRUCTURE & STAFFING

No additional full-time staffing is included in the proposed FY 2027 Budget. Due to the uncertainty of potential changes in the structure, mission, and funding of relevant Federal agencies that maintain an on-going fiduciary relationship with ACOG, a conservative approach towards staffing was applied for the new fiscal year.

The two primary objectives pertaining to personnel expenditures for FY 2027 are to increase staff capacity and cost effectiveness by implementing cross utilization of staff between Divisions and Departments, and to outsource services, where feasible, to consultants to strategically limit the need for additional staffing.

The proposed FY 2027 staff promotions (reclassifications) and job title changes entail the following:  Community & Economic Development (CED) Department Manager to CED Department Director, Transportation Planning Services (TPS) Division Manager to TPS Division Senior Manager, Air Quality/ Clean Cities (AQ/CC) Planner III to AQ/CC Program Coordinator, TPS Planner II – Active Transportation to TPS Planner III – Active Transportation, 911 GIS Specialist II to 911 GIS Specialist III, and TPS Intern to TPS/CED Planner I.  Please note that these changes are included in the enclosed FY 2027 ACOG Organizational Structure and Staffing Diagram.

## ANNUAL SALARY INCREASES

This proposed budget recommends a 2.0 percent cost of living adjustment (COLA) for all current employees who have been in their positions for 12 months or more as of July 1, 2026. Employees receiving a promotion in FY 2026 with a salary adjustment will be included in the COLA, if the promotion was effective on July 1, 2025. The recommended COLA adjustment will be implemented on September 1, 2026.

A 3.0 percent merit salary increase is also included in the FY 2027 Budget, which is contingent on the following factors: positive annual performance evaluation, the discretion of the Executive Director per budget limitations, and if the staff person has been employed for 12 months as of July 1, 2026.

The total compensation of the Executive Director will be determined by the ACOG Executive Committee with Board approval upon the completion of his annual performance evaluation in August/September 2026.

## ACOG MEMBERSHIP DUES ASSESSMENT

As stated previously, this budget includes a proposed 5 percent increase in membership dues for our local governments and organizations.  Please refer to the enclosed FY 2027 Membership Dues Assessment. The last membership dues increase was 5 percent in FY 2026.

## CHANGES TO FRINGE BENEFITS AND INDIRECT COST RATES

The ACOG Fringe Benefits Rate decreased slightly from 43.04 percent in FY 2026 to 42.87 percent in the FY 2027 Budget. This adjustment is primarily due to the increase in the basis for allocation (total direct salaries) being greater than the increase in the total fringe benefits expenditures.

The Indirect Cost Allocation Rate is applied to all Divisions, Departments, and Programs for shared equipment, services, and facility costs.  The rate increased from 64.88 percent in FY 2026 to 69.14 percent in FY 2027.  This adjustment is essentially because the basis for allocation (total direct salaries and fringe benefits) increased less than the total of all indirect cost expenditures increased.

## FY 2027 GENERAL FUND BALANCE

A significant trend over the past several fiscal years has been the increasing reliance on utilizing the agency's general fund balance to supplement funding gaps in ACOG's operations and to provide the required matching funds for federal and state grants.  The prevailing U.S. inflation rate over the past few years has made the budget process more challenging.  In FY 2026, ACOG budgeted to access $48,267 in reserve funding to make the budget complete.  The proposed

FY 2027 Budget increases this amount by $60,777 to a total of $109,044. This decreases the amount of time the general fund can meet average monthly expenses from 2.02 months to 1.79 months for FY 2027.

The proposed FY 2027 Budget increases the amount of general fund balance being utilized to supplement the funding gaps in ACOG operations. To maintain a sustainable and financially strong organization, ACOG must continue to strive to reduce our dependence on the general fund balance and to aggressively seek new funding sources, effectively lobby for lower match requirements for grants, and strategically implement cost reduction measures to reverse this trend. Again, as last year, several of the goals and vision statements from the 2022 ACOG Board Retreat Regional Visioning that addressed the issue of sustainability, while improving local services, will be explored and considered for implementation in FY 2027.

## FY 2027 911 ACOG BUDGET HIGHLIGHTS:

### REVENUES & EXPENDITURES

The FY 2027 911 ACOG Budget, totaling $10,266,991, reflects an overall increase of $704,145 in revenue compared to the FY 2026 Budget. This increase is due to additional 911 fees for telephone service collected by the Oklahoma Tax Commission (OTC), increased Dividend Income, and most of the increase is from having to access the 911 ACOG Assigned Fund Balance due to the upsurge in FY 2027 expenditures. The Assigned Fund Balance was not utilized as a revenue source in FY 2026.

Pertaining to expenditures, the total for the FY 2027 Budget is $10,266,991, which reflects an increase of $985,159 compared to the FY 2026 Budget. Major cost increases are evident in the following categories: Capital Outlay for NG911 implementation; 911 Administrative Services Contract; Maintenance, Repairs, and Warranties; OTC Fee Revenue Return to ECCs. However, there were some decreases in Telephone Companies Operating & Maintenance Charges and in Consultant costs.

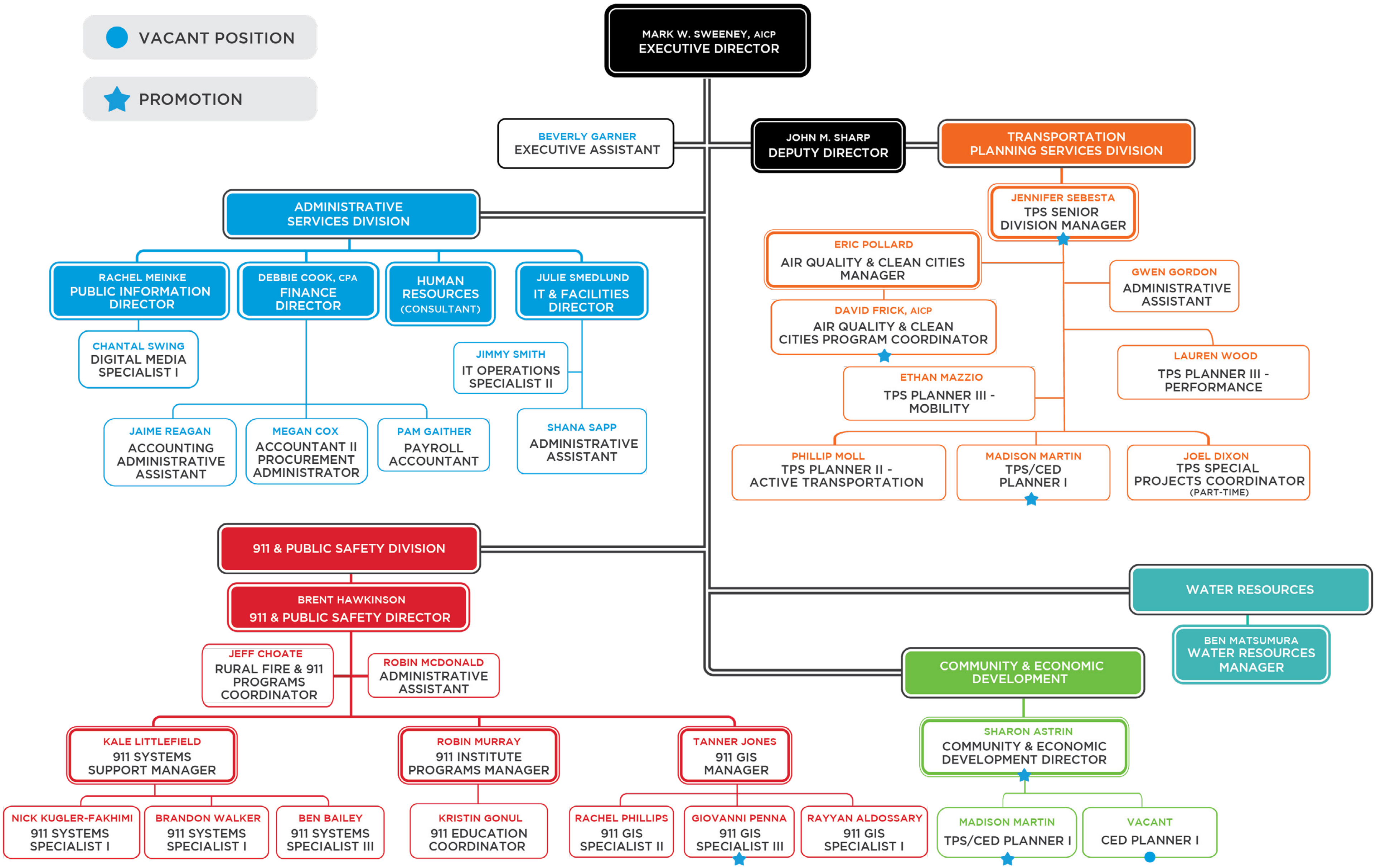
The Proposed 911 ACOG Budget is a balanced budget and is required to be reviewed and approved as a separate item by the 911 ACOG Board of Directors.

## ACTION REQUESTED:

Motion to approve, as presented herein, the recommended Fiscal Year (FY) 2027 (July 1, 2026 – June 30, 2027) Annual Budget and Work Plan for the Association of Central Oklahoma Governments, which includes:

- FY 2027 Membership Dues Assessment
- Revised Personnel Classification and Pay Plan
- Amended Fee Schedule for Services
- Updated Membership, Boards and Policy Committees

# FY 2027 | ACOG ORGANIZATIONAL STRUCTURE AND STAFFING



# BUDGET SUMMARY

# PROPOSED FY 2027 ACOG BUDGET

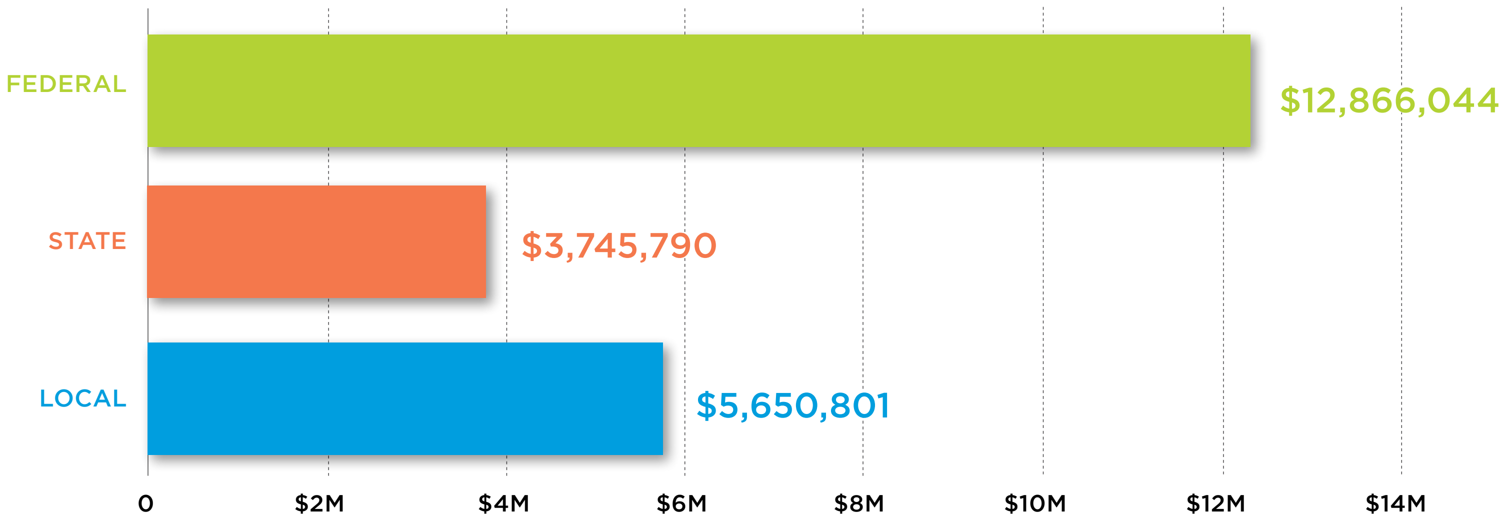
## SOURCES OF REVENUE

| | AVAILABLE | EXPECTED | PASS- THROUGH | TOTAL |
|---|---|---|---|---|
| **FEDERAL:** | | | | |
| FHWA - PL | $2,247,006 | | $173,280 | $2,420,286 |
| FTA 5303 | 53,564 | | 1,076,720 | 1,130,284 |
| FHWA - CMAQ/CRP Public Fleet Conversion | | | 7,961,339 | 7,961,339 |
| FHWA - CMAQ Small Grants | | | 211,522 | 211,522 |
| FHWA - CMAQ/CRP Tree Planting | 200,000 | | | 200,000 |
| FHWA - CMAQ Bike Lane Street Sweeper | 10,000 | | | 10,000 |
| OHSO Safety Grant | 61,094 | | | 61,094 |
| DOE Clean Cities Outreach | | 208,000 | | 208,000 |
| ODOC Clean Cities SEP Grant | | 100,000 | | 100,000 |
| EPA Climate Pollution Reduction Grant | 250,000 | | | 250,000 |
| Drive Electric USA 2 | 10,000 | | | 10,000 |
| Plug In America | 15,000 | | | 15,000 |
| Oklahoma Passenger Rail Outreach & Education | | 12,703 | | 12,703 |
| EECBG/CSEPOK Grant | | 159,578 | | 159,578 |
| EDA Planning Grant | 35,000 | 31,838 | | 66,838 |
| EPA OSE Water 604(b) Grant | 49,400 | | | 49,400 |
| **STATE:** | | | | |
| Substates Planning - same as FY 26 | | 27,273 | | 27,273 |
| REAP Admin | | 97,780 | | 97,780 |
| REAP Projects - same as FY 26 | | | 2,850,000 | 2,850,000 |
| In-kind Matching Contributions - PL | | 561,779 | | 561,779 |
| Rural Fire Defense Program - same as FY 26 | | 100,000 | | 100,000 |
| DEQ SWIFR Grant | | 108,958 | | 108,958 |
| **LOCAL:** | | | | |
| Basic Member Dues | 504,967 | | | 504,967 |
| Transportation Dues | 170,661 | | | 170,661 |
| Water Resources Dues | 246,058 | | | 246,058 |
| 911 Administrative Contract Estimate | 2,110,528 | | | 2,110,528 |
| 911 Oklahoma City Contract | 65,000 | | | 65,000 |
| In-kind Matching Contributions - PL | | | 43,320 | 43,320 |
| In-kind Matching Contributions - FTA 5303 | | | 269,180 | 269,180 |
| In-kind Matching Contributions - Public Fleet Conversion | | | 1,990,335 | 1,990,335 |
| In-kind Matching Contributions - CMAQ Small Grants | | | 52,881 | 52,881 |
| Outside Matching Contribution - CMAQ/CRP Tree Planting | | 50,000 | | 50,000 |
| Clean Cities Sponsorships | | 5,000 | | 5,000 |
| OARC Website Services | | 3,800 | | 3,800 |
| CAPCOG Annual Report Design & Production Services | | 6,500 | | 6,500 |
| Vending Machine Revenue | | 1,980 | | 1,980 |
| CERI Municipal Contributions | 6,000 | | | 6,000 |
| My Government Online | 1,000 | | | 1,000 |
| Certificate of Deposit Interest - Local | | 9,204 | | 9,204 |
| Certificate of Deposit Interest - Transportation | | 5,305 | | 5,305 |
| **FUND BALANCE** (PRIOR YEAR REVENUE)**: TBD** | | | | |
| General Fund | 109,082 | | | 109,082 |
| | **$6,144,360** | **$1,489,698** | **$14,628,577** | **$22,262,635** |

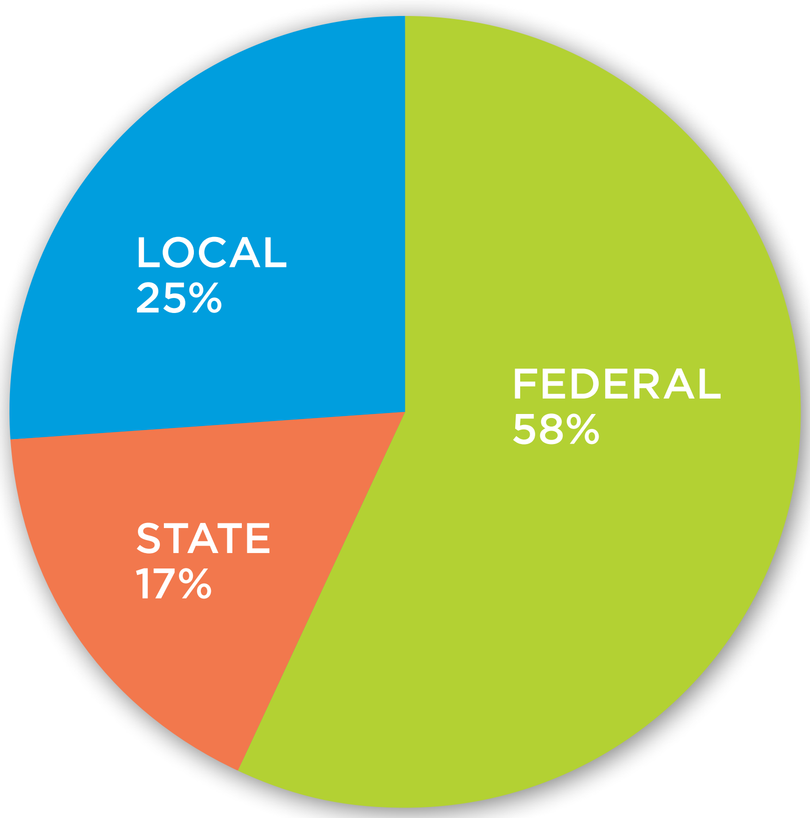
# FY 2027 | ACOG BUDGET

## SOURCES OF REVENUE CHART

## $22,262,635




## BUDGET REVENUE PERCENT



# FY 2027 ACOG BUDGET

## USES OF REVENUE

| TRANSPORTATION PLANNING SERVICES | |
|---|---|
| FHWA - PL | 3,049,133 |
| FTA 5303 | 1,412,855 |
| FHWA - CMAQ/CRP Public Fleet Conversion | 9,951,674 |
| FHWA - CMAQ Small Grants | 264,403 |
| FHWA - CMAQ/CRP Tree Planting | 250,000 |
| FHWA - CMAQ Bike Lane Street Sweeper | 12,500 |
| OHSO Safety Grant | 61,094 |
| DOE Clean Cities Outreach | 153,479 |
| ODOC Clean Cities SEP Grant | 100,150 |
| Clean Cities Program Local Costs | 2,255 |
| EPA Climate Pollution Reduction Grant | 250,000 |
| **SUB-TOTAL** | **15,507,543** |

| COMMUNITY & ECONOMIC DEVELOPMENT | |
|---|---|
| EDA Planning | 139,676 |
| REAP Administration and Projects | 2,947,780 |
| EECBG/CSEPOK Grant | 162,214 |
| DEQ SWIFR Grant | 108,958 |
| Intergovernmental Services - Local PR Functions | 136,304 |
| Intergovernmental Services - Substates Planning | 253,712 |
| **SUB-TOTAL** | **3,748,644** |

| 911 & PUBLIC SAFETY | |
|---|---|
| 911 ACOG Administrative Services Contract | 2,110,528 |
| Rural Fire Defense Program | 100,000 |
| 911 Oklahoma City Support Contract | 65,000 |
| **SUB-TOTAL** | **2,275,528** |

| WATER RESOURCES | |
|---|---|
| Water Resources | 247,412 |
| **SUB-TOTAL** | **247,412** |

| OTHER | |
|---|---|
| Local Expenses | 204,278 |
| **SUB-TOTAL** | **204,278** |

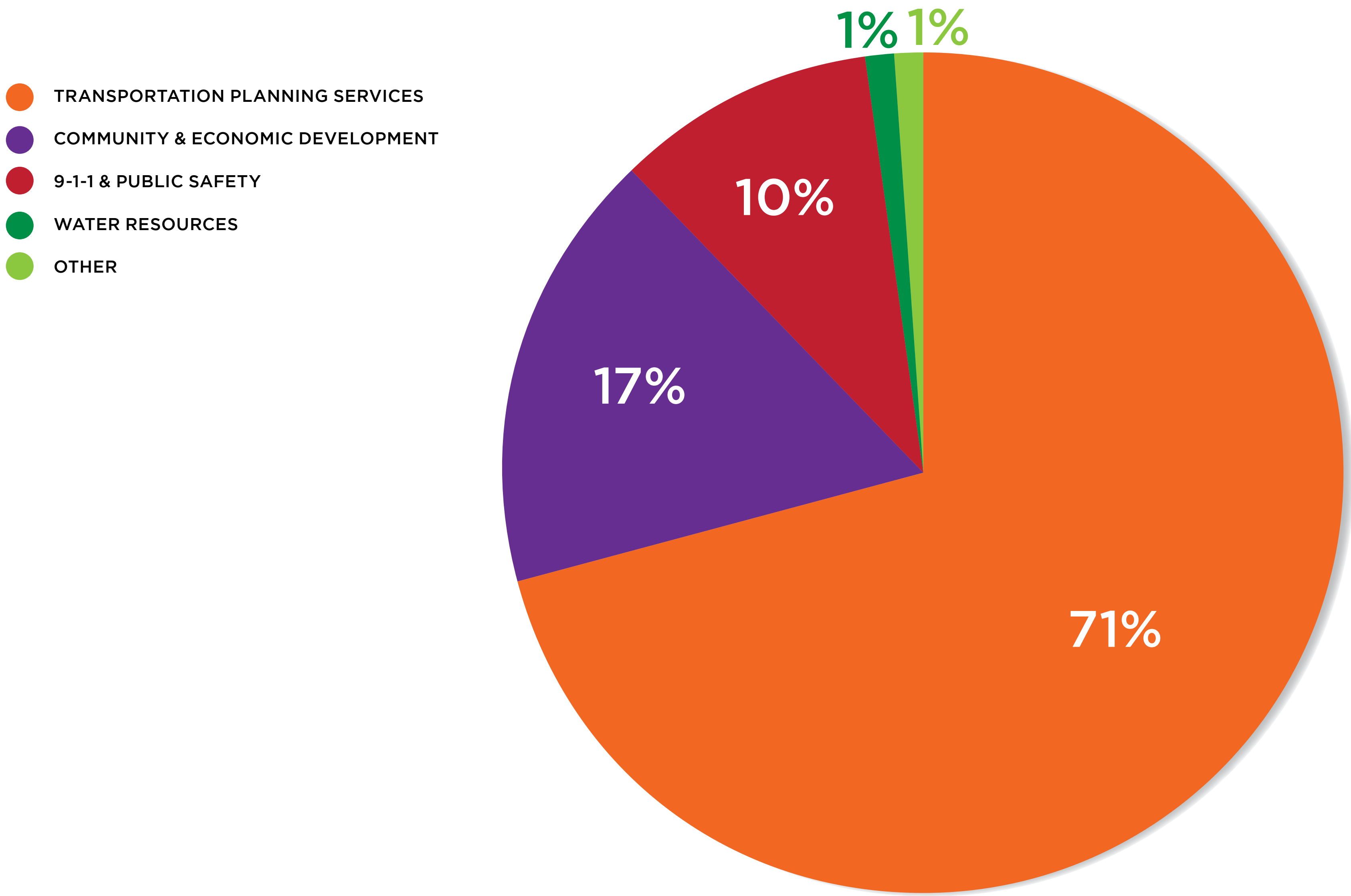
| TOTAL EXPENDITURES | 21,983,405 |
|---|---|

ASSOCIATION OF CENTRAL OKLAHOMA GOVERNMENTS

# FY 2027 ACOG BUDGET

## USES OF REVENUE CHART

$21,983,405

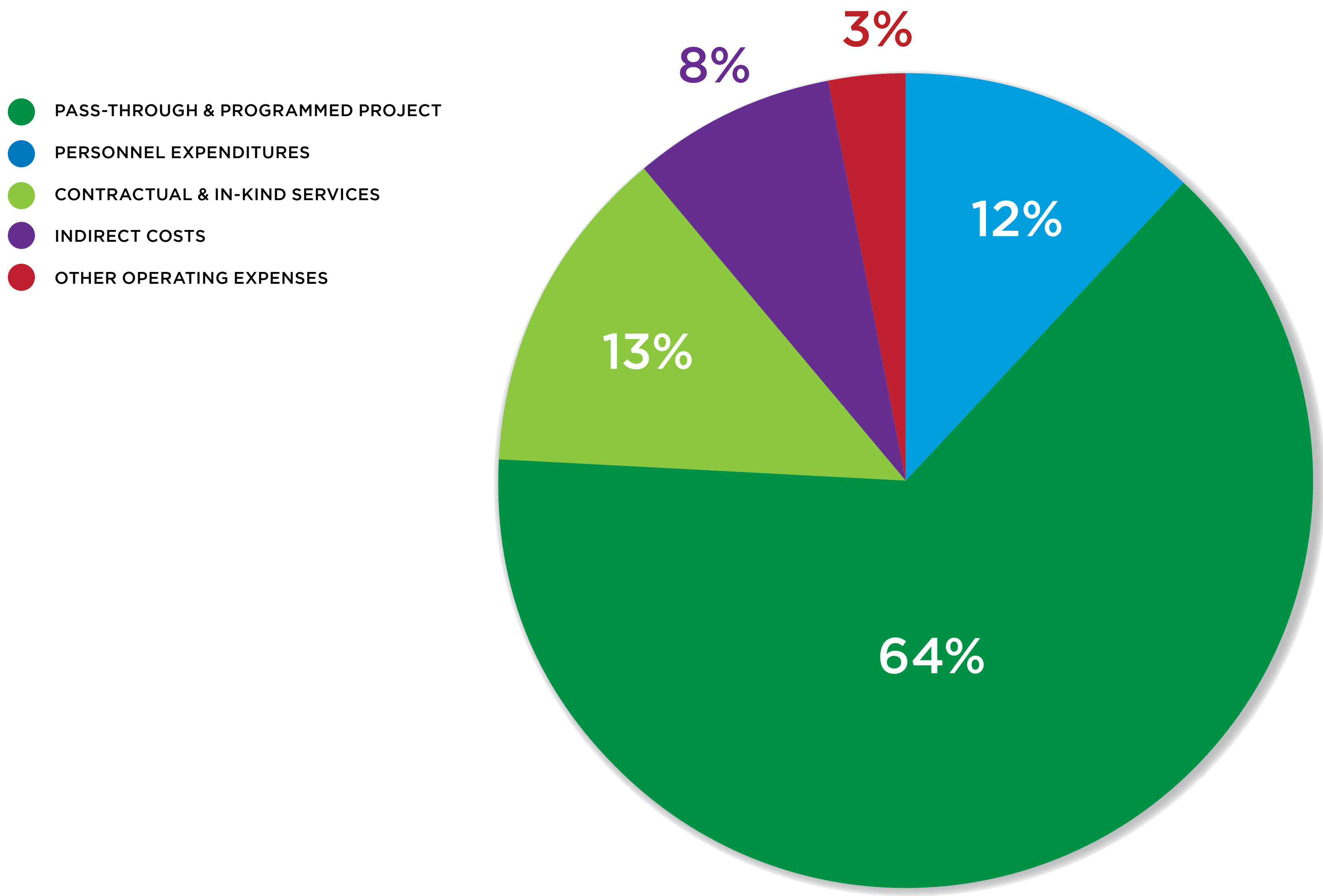


ASSOCIATION OF CENTRAL OKLAHOMA GOVERNMENTS

# FY 2027 ACOG BUDGET

## BUDGET EXPENDITURES BY CATEGORY

$21,983,405



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# FY 2027 | MEMBERSHIP DUES ASSESSMENT

| ENTITY | FY 2027 Basic Dues Population | FY 2027 Votes | Basic Dues* | FY 2027 Transportation Population | Transportation Dues** | Water Resources Dues** | FY 2027 Total Dues | FY 2026 Total Dues Assessed | Amount Change | Percent Change |
|---|---|---|---|---|---|---|---|---|---|---|
| Bethany | 20,421 | 9 | 12,168 | 20,421 | 2,470 | 3,628 | 18,266 | 17,597 | 669 | 3.80% |
| Blanchard | 0 | 0 | 0 | 7,511 | 909 | 0 | 909 | 865 | 44 | 5.09% |
| Calumet | 506 | 1 | 1,352 | 189 | 23 | 90 | 1,465 | 1,407 | 58 | 4.12% |
| Cedar Valley | 437 | 1 | 1,352 | 437 | 53 | 0 | 1,405 | 1,352 | 53 | 3.92% |
| Choctaw | 12,358 | 5 | 6,760 | 12,358 | 1,495 | 2,195 | 10,450 | 10,044 | 406 | 4.04% |
| Cole | 0 | 0 | 0 | 638 | 77 | 0 | 77 | 75 | 2 | 2.67% |
| Crescent | 1,386 | 1 | 1,352 | 0 | 0 | 246 | 1,598 | 1,537 | 61 | 3.97% |
| Del City | 21,272 | 9 | 12,168 | 21,272 | 2,573 | 3,779 | 18,520 | 17,870 | 650 | 3.64% |
| Edmond | 99,040 | 34 | 45,968 | 99,040 | 11,981 | 17,594 | 75,543 | 72,588 | 2,955 | 4.07% |
| El Reno | 20,041 | 9 | 12,168 | 20,041 | 2,424 | 3,560 | 18,152 | 15,962 | 2,190 | 13.72% |
| Forest Park | 1,043 | 1 | 1,352 | 1,043 | 126 | 185 | 1,663 | 1,604 | 59 | 3.68% |
| Geary | 142 | 1 | 1,352 | 0 | 0 | 25 | 1,377 | 1,326 | 51 | 3.85% |
| Goldsby | 3,516 | 2 | 2,704 | 3,516 | 425 | 625 | 3,754 | 3,563 | 191 | 5.36% |
| Guthrie | 11,682 | 5 | 6,760 | 11,682 | 1,413 | 2,075 | 10,248 | 9,801 | 447 | 4.56% |
| Harrah | 6,853 | 3 | 4,056 | 6,853 | 829 | 1,217 | 6,102 | 5,792 | 310 | 5.35% |
| Jones City | 3,213 | 2 | 2,704 | 3,213 | 389 | 571 | 3,664 | 3,519 | 145 | 4.12% |
| Lake Aluma | 87 | 1 | 1,352 | 0 | 0 | 0 | 1,352 | 1,312 | 40 | 3.05% |
| Langston | 1,715 | 1 | 1,352 | 0 | 0 | 305 | 1,657 | 1,592 | 65 | 4.08% |
| Lexington | 2,055 | 1 | 1,352 | 2,055 | 249 | 365 | 1,966 | 1,888 | 78 | 4.13% |
| Luther | 1,671 | 1 | 1,352 | 1,671 | 202 | 297 | 1,851 | 1,760 | 91 | 5.17% |
| Meridian | 16 | 1 | 1,352 | 0 | 0 | 0 | 1,352 | 1,302 | 50 | 3.84% |
| Midwest City | 58,505 | 24 | 32,448 | 58,505 | 7,078 | 10,393 | 49,919 | 48,015 | 1,904 | 3.97% |
| Moore | 63,845 | 26 | 35,152 | 63,845 | 7,724 | 11,342 | 54,218 | 52,174 | 2,044 | 3.92% |
| Mustang | 23,965 | 10 | 13,520 | 23,965 | 2,899 | 4,257 | 20,676 | 19,737 | 939 | 4.76% |
| Newcastle | 14,677 | 6 | 8,112 | 14,677 | 1,776 | 0 | 9,888 | 6,199 | 3,689 | 59.51% |
| Nichols Hills | 3,851 | 2 | 2,704 | 3,851 | 466 | 684 | 3,854 | 3,709 | 145 | 3.91% |

* Based on Entity Total Vote
** Based on Entity Percentage of Study Area Population

**CONTINUED**

| ENTITY | FY 2027 Basic Dues Population | FY 2027 Votes | Basic Dues* | FY 2027 Transportation Population | Transportation Dues** | Water Resources Dues** | FY 2027 Total Dues | FY 2026 Total Dues Assessed | Amount Change | Percent Change |
|---|---|---|---|---|---|---|---|---|---|---|
| Nicoma Park | 2,294 | 1 | 1,352 | 2,294 | 278 | 408 | 2,038 | 1,963 | 75 | 3.82% |
| Noble | 7,779 | 4 | 5,408 | 7,779 | 941 | 1,382 | 7,731 | 7,442 | 289 | 3.88% |
| Norman | 131,010 | 39 | 52,728 | 131,010 | 15,849 | 23,274 | 91,851 | 87,018 | 4,833 | 5.55% |
| Okarche | 288 | 1 | 1,352 | 0 | 0 | 51 | 1,403 | 1,351 | 52 | 3.85% |
| Oklahoma City | 712,836 | 122 | 164,946 | 712,836 | 86,233 | 126,629 | 377,808 | 359,092 | 18,716 | 5.21% |
| Piedmont | 9,081 | 4 | 5,408 | 8,445 | 1,022 | 1,617 | 8,047 | 7,679 | 368 | 4.79% |
| Slaughterville | 4,324 | 2 | 2,704 | 4,324 | 523 | 768 | 3,995 | 3,833 | 162 | 4.23% |
| Spencer | 3,883 | 2 | 2,704 | 3,883 | 470 | 690 | 3,864 | 3,727 | 137 | 3.68% |
| The Village | 9,337 | 4 | 5,408 | 9,337 | 1,130 | 1,659 | 8,197 | 7,913 | 284 | 3.59% |
| Tuttle | 8,584 | 4 | 5,408 | 8,584 | 1,038 | 1,525 | 7,971 | 7,625 | 346 | 4.54% |
| Union City | 2,075 | 1 | 1,352 | 1,141 | 138 | 369 | 1,859 | 1,780 | 79 | 4.44% |
| Warr Acres | 10,456 | 5 | 6,760 | 10,456 | 1,265 | 1,857 | 9,882 | 9,533 | 349 | 3.66% |
| Washington | 0 | 0 | 0 | 767 | 93 | 0 | 93 | 84 | 9 | 10.71% |
| Yukon | 27,068 | 11 | 14,872 | 27,068 | 3,275 | 4,809 | 22,956 | 21,940 | 1,016 | 4.63% |
| Canadian County | 7,569 | 2 | 2,704 | 3,777 | 457 | 1,345 | 4,506 | 4,301 | 205 | 4.77% |
| Cleveland County | 13,785 | 2 | 2,704 | 13,785 | 1,668 | 2,449 | 6,821 | 6,556 | 265 | 4.04% |
| Grady County | 0 | 0 | 0 | 6,664 | 806 | 0 | 806 | 0 | 806 | 0.00% |
| Logan County | 37,254 | 2 | 2,704 | 30,362 | 3,673 | 6,618 | 12,995 | 12,420 | 575 | 4.63% |
| McClain County | 0 | 0 | 0 | 7,171 | 868 | 0 | 868 | 826 | 42 | 5.08% |
| Oklahoma County | 20,359 | 2 | 2,704 | 20,359 | 2,463 | 3,617 | 8,784 | 8,499 | 285 | 3.35% |
| Tinker AFB - associate | 0 | 0 | 12,837 | 0 | 2,890 | 3,558 | 19,285 | 18,368 | 917 | 4.99% |
| **Totals** | 1,380,279 | 364 | 504,967 | 1,386,825 | 170,661 | 246,058 | 921,686 | 874,540 | 47,146 | 5.39% |

* Based on Entity Total Vote
** Based on Entity Percentage of Study Area Population

ASSOCIATION OF CENTRAL OKLAHOMA GOVERNMENTS

# FY 2027 ACOG BUDGET

## FRINGE BENEFITS

July 1, 2026 - June 30, 2027

| RELEASE TIME | | |
|---|---|---|
| Annual Leave | 5.25% | 150,840 |
| Sick Leave | 4.05% | 116,362 |
| Holidays | 4.54% | 130,441 |
| Administrative Leave | 1.15% | 33,041 |
| Bereavement Leave | 0.12% | 3,448 |
| Jury Duty Leave | 0.01% | 287 |
| | | |
| **TOTAL RELEASE TIME** | **15.12%** | **434,419** |

| OTHER BENEFITS | | |
|---|---|---|
| Payroll Taxes - Social Security | | 169,875 |
| Payroll Taxes - Medicare | | 40,166 |
| Payroll Taxes - State Unemployment | | 9,196 |
| Worker's Compensation Insurance | | 6,412 |
| Group Health Insurance | | 256,490 |
| Group Long Term Care Insurance | | 7,799 |
| Pension - Employer Contribution | | 119,147 |
| Pension - Administration | | 0 |
| Sec 125 Plan Administration | | 1,972 |
| **TOTAL OTHER BENEFITS** | | **611,057** |

| TOTAL FRINGE BENEFITS | | 1,045,476 |
|---|---|---|
| Total Salaries | | 2,873,142 |
| Less: Release Time | | 434,419 |
| | | |
| Direct Salaries | | 2,438,723 |

| BASIS FOR BENEFITS ALLOCATION: | | |
|---|---|---|
| 1,045,476 / 2,438,723 | | 42.87% |

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ASSOCIATION OF CENTRAL OKLAHOMA GOVERNMENTS

# FY 2027 ACOG BUDGET

## INDIRECT COST ALLOCATION

JULY 1 , 2026 - JUNE 30, 2027

| | 2026 BUDGET | 2027 BUDGET |
|---|---|---|
| **EXPENDITURES** | | |
| Salaries | 610,383 | 644,133 |
| Fringe Benefits | 262,720 | 276,139 |
| | | |
| **TOTAL PERSONNEL COST** | **873,103** | **920,272** |
| Mileage | 10,420 | 10,904 |
| Travel | 4,425 | 4,625 |
| Advertising & Public Notices | - | - |
| Development & Recruitment | 22,287 | 21,754 |
| Equipment Rental | 2,988 | 1,800 |
| Insurance | 17,750 | 17,815 |
| Maintenance & Repairs | 68,349 | 93,429 |
| Maintenance & Repairs Software | 9,242 | 9,954 |
| Office Cleaning | - | - |
| Office Rental | 271,056 | 278,340 |
| Office Leasehold Improvements | - | - |
| Postage & Freight | 353 | 436 |
| Printing | 1,718 | 1,290 |
| Professional Dues | 8,660 | 9,583 |
| Publications & Subscriptions | 2,388 | 2,483 |
| Supplies | 23,724 | 29,474 |
| Supplies Software | 53,164 | 48,514 |
| Telephone | 30,770 | 18,020 |
| Internet Service | 29,019 | 36,223 |
| Copiers | 16,022 | 19,445 |
| Special Projects | 21,000 | 20,000 |
| Accounting & Audit | 55,930 | 136,950 |
| Accounting & Audit Outsourced Payroll | 12,222 | 12,743 |
| Legal | 14,135 | 14,214 |
| Subcontracts & Consultants | 17,200 | 17,200 |
| Temporary Labor | - | - |
| Equipment & Furniture | 38,609 | 40,040 |
| Depreciation | 38,426 | 7,249 |
| **TOTAL EXPENDITURES** | **1,642,960** | **1,772,757** |
| Basis for Allocation: Total Direct Salaries and Fringe Benefits | 2,532,121 | 2,563,927 |
| **INDIRECT RATE** | **64.88%** | **69.14%** |

Indirect costs are not to be considered Administrative or Overhead Costs. It is an accounting method used when costs are: (a) incurred for a common joint purpose benefiting more than one cost objective; and (b) not readily assignable to the cost objective specifically benefited, without effort disproportionate to the results achieved. This method is outlined in OMB Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (codified at 2 C.F.R. Part 200) as an allowable method of cost distribution. ACOG uses total direct salaries and allocated fringe benefits as the basis for distributing indirect costs to individual program areas, resulting in each award bearing a fair share of the indirect costs in reasonable relation to the benefits received from the costs.

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ASSOCIATION OF CENTRAL OKLAHOMA GOVERNMENTS

# PROPOSED FY 2027 ACOG BUDGET

| REVENUES: | TOTAL | INDIRECT | LOCAL | TPS | CED | WATER RESOURCES | 911 & PUBLIC SAFETY |
|---|---|---|---|---|---|---|---|
| **FEDERAL** | 12,866,044 | - | - | 12,590,228 | 226,416 | 49,400 | - |
| **STATE** | | | | | | | |
| REAP Projects and Administration | 2,947,780 | - | - | - | 2,947,780 | - | - |
| Other State Funds | 798,010 | - | - | 561,779 | 136,231 | - | 100,000 |
| **IN-KIND MATCH REVENUE** | 2,355,716 | - | - | 2,355,716 | - | - | - |
| **MEMBERSHIP DUES:** | | | | | | | |
| Basic | 504,967 | - | 192,094 | - | 312,873 | - | - |
| Transportation | 170,661 | - | - | 170,661 | - | - | - |
| Water Resources | 246,058 | - | - | - | - | 246,058 | - |
| **911 ADMINISTRATIVE CONTRACT** | 2,110,528 | - | - | - | - | - | 2,110,528 |
| **OTHER/FEE INCOME** | 153,789 | - | 12,184 | 60,305 | 16,300 | - | 65,000 |
| **STAKEHOLDERS DUES** | - | - | - | | - | - | - |
| **TRANSFERS:** | | | | | | | |
| Between Funds | - | - | - | - | - | - | - |
| Restricted/Unrestricted Fund Balances | 109,082 | - | | - | 109,082 | - | - |
| **TOTAL REVENUES** | **22,262,635** | **-** | **204,278** | **15,738,689** | **3,748,682** | **295,458** | **2,275,528** |

| EXPENDITURES: | TOTAL | INDIRECT | LOCAL | TPS | CED | WATER RESOURCES | 911 & PUBLIC SAFETY |
|---|---|---|---|---|---|---|---|
| **SALARIES - DIRECT** | 2,438,723 | 644,133 | 34,127 | 642,970 | 240,509 | 66,288 | 810,696 |
| **EMPLOYEE BENEFITS** **42.87%** | 1,045,475 | 276,139 | 14,630 | 275,640 | 103,105 | 28,418 | 347,543 |
| **TOTAL DIRECT SALARIES & EMPLOYEE BENEFITS** | 3,484,198 | 920,272 | 48,757 | 918,610 | 343,614 | 94,706 | 1,158,239 |
| **TRAVEL - MILEAGE** | 22,205 | 10,904 | 442 | 5,138 | 965 | 326 | 4,430 |
| Travel | 92,573 | 4,625 | 9,102 | 42,200 | 10,422 | 5,552 | 20,672 |
| **ADVERTISING, PUBLIC EDUCATION & PUBLIC NOTICES** | 24,500 | - | - | 10,250 | 2,250 | - | 12,000 |
| **DEVELOPMENT, TRAINING & RECRUITMENT** | 66,067 | 21,754 | 650 | 17,679 | 5,110 | 5,368 | 15,506 |

CONTINUED

| EXPENDITURES: | | TOTAL | INDIRECT | LOCAL | TPS | CED | WATER RESOURCES | 911 & PUBLIC SAFETY |
|---|---|---|---|---|---|---|---|---|
| EQUIPMENT RENTAL | | 1,800 | 1,800 | - | - | - | - | - |
| INSURANCE | | 34,069 | 17,815 | - | 14,200 | - | - | 2,054 |
| MAINTENANCE, REPAIRS & COMPUTER HARDWARE UPGRADES | | 151,083 | 103,383 | 3,776 | 22,949 | - | 4,012 | 16,963 |
| OFFICE RENTAL & CLEANING | | 278,340 | 278,340 | - | - | - | - | - |
| POSTAGE & FREIGHT | | 1,159 | 436 | - | 295 | 125 | - | 303 |
| PRINTING & COPIER | | 28,634 | 20,735 | - | 4,500 | 475 | 125 | 2,799 |
| PROFESSIONAL DUES | | 42,171 | 9,583 | 14,438 | 12,960 | 905 | 326 | 3,959 |
| PUBLICATIONS & SUBSCRIPTIONS | | 8,632 | 2,483 | 299 | 1,000 | - | 550 | 4,300 |
| SUPPLIES, SOFTWARE, AERIAL MAPS & STORAGE RENTAL | | 278,157 | 77,988 | 17,232 | 111,055 | 5,438 | 5,640 | 60,804 |
| TELEPHONE & INTERNET | | 184,180 | 54,243 | - | 39,354 | 26,084 | 1,400 | 63,099 |
| REAP PROJECTS, 911 INSTITUTE & PROGRAMMED PROJECTS | | 14,051,140 | 20,000 | 17,365 | 11,124,147 | 2,850,000 | - | 39,628 |
| AUDIT & ACCOUNTING | | 170,343 | 149,693 | - | - | - | - | 20,650 |
| LEGAL | | 41,958 | 14,214 | 3,006 | 9,500 | 500 | 2,025 | 12,713 |
| CONSULTING, CONTRACTUAL, TEMPORARY LABOR & IN-KIND SERVICES | | 2,943,352 | 17,200 | 33,000 | 2,538,558 | 265,019 | 60,000 | 29,575 |
| EQUIPMENT, FURNITURE & LEASEHOLD IMPROVEMENTS | | 71,597 | 40,040 | 22,500 | - | 156 | 1,900 | 7,001 |
| DEBT SERVICE | | - | - | - | - | - | - | - |
| DEPRECIATION | | 7,249 | 7,249 | - | - | - | - | - |
| **TOTAL DIRECT EXPENDITURES** | | **21,983,405** | **1,772,757** | **170,567** | **14,872,395** | **3,511,063** | **181,930** | **1,474,695** |
| **INDIRECT COSTS ALLOCATION** | **69.14%** | **-** | **(1,772,757)** | **33,711** | **635,148** | **237,581** | **65,482** | **800,833** |
| **TOTAL EXPENDITURES** | | **21,983,405** | **-** | **204,278** | **15,507,543** | **3,748,644** | **247,412** | **2,275,528** |



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# FY 2027 | GENERAL FUND BALANCE

| USED AS REVENUE SOURCES | |
|---|---|
| FY 2027 Basic Member Dues | 504,967 |
| Needed by Local | (192,094) |
| Needed by CED - IGS Substates Other | (222,639) |
| Needed by CED - IGS - PR | (129,804) |
| Needed by CED - EDA | (66,838) |
| Needed by CED - REAP | 0 |
| Needed by CED - DEQSW SWIFR | 0 |
| Needed by CED - EECBG | (2,636) |
| **GENERAL FUND FUND BALANCE AS FY 27 REVENUE SOURCE** | **(109,044)** |

**NO ASSIGNED FUND BALANCES USED AS FY 27 REVENUE SOURCE**

| UNASSIGNED FUND BALANCE | GENERAL FUND | CED - IGS SUBSTATES DEFICIT | COMBINED GENERAL FUNDS |
|---|---|---|---|
| Balance 06/30/24 | 1,895,639 | (814,385) | 1,081,254 |
| FY 25 Budget Revenue Source | (112,388) | | (112,388) |
| FY 23 Approved Transfer from TPS Fund Balance | 200,000 | | 200,000 |
| FY 26 Budget Revenue Source | (48,267) | | (48,267) |
| FY 27 Budget Revenue Source | (109,044) | | (109,044) |
| **ESTIMATED BALANCE 6/30/27** | 1,825,940 | (814,385) | 1,011,555 |

| PROJECTED UNASSIGNED FUND BALANCE TO EXPENSES | |
|---|---|
| Total FY 27 Expenditures Budgeted | 21,983,405 |
| Less: Pass Through Items | |
| - REAP Projects | (2,850,000) |
| - FHWA CMAQ/CRP Public Fleet Conversion | (9,951,674) |
| - FHWA CMAQ Small Grants | (264,403) |
| - Pass Through FHWA - PL | (216,600) |
| - Pass Through FTA 5303 | (1,345,900) |
| - ODOT In-kind Services | (561,779) |
| **ADJUSTED FY 27 EXPENDITURES** | **6,793,049** |

| | | | |
|---|---|---|---|
| **UNASSIGNED GENERAL FUND'S FUND BALANCE** | **1,011,555** | = | **14.89%** |
| **ADJUSTED FY 27 EXPENDITURES** | **6,793,049** | | 1.79 mos. average expenses |

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# PROPOSED FY 2027 | 911 ACOG BUDGET

| REVENUES: | TOTALS |
|---|---|
| 911 Service Fees Collected by Oklahoma Tax Commission | $8,778,374 |
| Contracts | 209,124 |
| Interest Income | 703 |
| Dividend Income | 706,673 |
| Assigned Fund Balance | 572,117 |
| **TOTAL REVENUES** | **$10,266,991** |

| EXPENDITURES: | |
|---|---|
| Capital Outlay | $2,215,642 |
| ACOG Administration | 2,110,528 |
| Telephone Companies Operating & Maintenance Charges | 747,493 |
| Consultants | 714,829 |
| Maintenance, Repairs and Warranty | 395,681 |
| Professional Services Agreement | 65,000 |
| Legal | 65,000 |
| Supplies | 25,634 |
| Space for 911 Equipment (Rent) | 24,573 |
| Insurance | 20,450 |
| Vehicle Operations | 12,000 |
| Regional Grant Program | 1,500,000 |
| OTC Fee Revenue Return to ECCs | 2,370,161 |
| **TOTAL EXPENDITURES** | **$10,266,991** |

# ACOG DIVISIONS & DEPARTMENTS

# TRANSPORTATION PLANNING SERVICES (TPS)

## DESCRIPTION

As the designated Metropolitan Planning Organization (MPO) for Central Oklahoma, ACOG provides regional transportation planning, data development and management services, and air quality and Clean Cities outreach to ensure continued certification by the appropriate federal and state agencies. The major activities and outputs of this Division are as follows:

### REGIONAL TRANSPORTATION PLANNING

- Ensure the transportation planning process is conducted in compliance with federal laws and guidance established by Federal Highway Administration (FHWA) and Federal Transit Administration (FTA), state laws, and local statutes. Adapt necessary policies and procedures to conform with any surface transportation legislation passed in FY 2027
- Finalize the development and begin implementing Encompass 2050, the multimodal, long-range Metropolitan Transportation Plan (MTP) for the ACOG MPO area, in compliance with the requirements of the Infrastructure Investment and Jobs Act (IIJA)/Bipartisan Infrastructure Law (BIL) and any subsequent federal guidance
- Assist local governments in obligating up to $40 million in Surface Transportation Block Grant - Urbanized Area (STBG-UZA) funds and any additional August Redistribution funds made available to the ACOG MPO in FY 2027
- Monitor the region's STBG-UZA, Transportation Alternatives Program (TAP), Carbon Reduction Program (CRP), and Congestion Mitigation and Air Quality (CMAQ) projects and associated funds, and host quarterly coordination meetings with project sponsors to ensure timely completion of federally funded projects
- Update the FFY 2026-2029 ACOG MPO Transportation Improvement Program (TIP) and amend as necessary
- Finalize the Regional Active Transportation Plan and Complete Streets Policy updates
- Develop a Regional Operations Plan, a priority identified in the Congestion Management Process (CMP) which was approved in FY 2026
- Implement planning studies and activities outlined annually in the Unified Planning Work Program (UPWP)
- Enhance regional modeling tools to accurately estimate and forecast land use and travel patterns
- Launch a new tree planting grant program using regional CMAQ funds
- Implement the recently adopted Central Oklahoma Long-Range Transit Plan, in coordination with area transit providers through the Public Transit Advisory Committee (PTAC)
- Continue to promote Watch for Me OK, the regional bicycle and pedestrian safety campaign
- Coordinate regional public involvement activities and participate in outreach events (e.g., Bike Month, Bike to Work, BikeFest, etc.)
- Evaluate the public involvement activities from Encompass 2050 and the ACOG transportation planning process and research additional public involvement strategies for future plans and programs

## DATA DEVELOPMENT AND MANAGEMENT

- Collect, maintain, update, and evaluate current and future travel characteristics, transportation system data, land use, and socioeconomic information for the transportation planning process, including in the development of the 2050 MTP
- Maintain geographic information system (GIS) of all data relevant to the regional transportation planning process
- Manage ACOG online GIS mapping platforms and data portals and provide agency-wide GIS coordination
- Continually update the ACOG Maps and Data Resource Center, an ArcGIS Hub consisting of a data sharing portal, web maps and interactive mapping applications, dashboards, and information visualizations
- Provide GIS products, mapping/data analysis, and transportation modeling support for member governments
- Update annually the Regional Snow Routes Map with local entities. The Regional Snow Routes Map is shared on social media and provided to media outlets for distribution to the public
- Coordinate aerial, planimetric, and topographic data acquisition with member entities

## AIR QUALITY INITIATIVES

- Monitor Central Oklahoma air pollution data
- Coordinate Central Oklahoma Air Quality Alerts and other air quality improvement outreach program
- Administer the Air Quality Grant Program
- Coordinate ACOG Air Quality Advisory Committee meetings
- Implement the Central Oklahoma Regional Air Quality Plan, which sets goals and strategies for new and expanded emissions reductions efforts to keep the region in attainment of EPA air quality standards and to improve public health outcomes
- Implement the Red Dirt Resiliency Comprehensive Climate Action Plan (CCAP), the second deliverable of the four-year Environmental Protection Agency (EPA) Climate Pollution Reduction Grant (CPRG) Program
- Continue to partner with those in the community seeking to address air quality improvement efforts such as urban heat island reduction, urban tree canopy reforestation/afforestation, and distributed energy generation/storage deployment

## CLEAN CITIES PROGRAM

- Provide technical assistance to the general public, public agencies, and private businesses regarding alternative fuels and vehicle technologies, federal and state laws and incentives, grant opportunities, and market developments
- Administer ACOG Clean Air Grants for Public Sector Fleets – an alternative fuel vehicle replacement and infrastructure grant program
- Coordinate coalition stakeholders and working group meetings, including Drive EV Oklahoma
- Conduct outreach for the Drive Electric USA 2 Grant and the Plug In America “PlugStar” Consumer EV Education Campaign Grant
- Organize workshops, trainings, media events, and networking events, including the Annual Clean Cities Awards Luncheon, with an emphasis on the 30th anniversary of the Central Oklahoma Clean Cities Coalition in 2026, and National Drive Electric Week

- Provide educational information to stakeholders and the public through newsletters, the ACOG website, and social media

## 911 & PUBLIC SAFETY

### DESCRIPTION

Provide funding, planning, technical support, dispatcher training, and educational outreach assistance to 22 Emergency Communication Centers (ECCs) throughout the 911 ACOG Service Area, enabling those agencies to deliver the highest quality Enhanced 911 service to its citizens. The major activities and outputs for this Division are as follows:

#### ADMINISTRATION & PLANNING

- Provide staff support to 911 ACOG Board, including policy, technical, and budgetary recommendations
- Coordinate strategic planning and project management with various public safety organizations, while serving as a regional liaison for our stakeholders
- Continuing vendor contract management
- Coordinate quarterly 911 Regional Planning & Advisory Committee (RPAC) meetings

#### TECHNOLOGY & SYSTEM SUPPORT

- Provide ACOG Support & Assistance Program (ASAP) Help Desk (24/7 access) support
- Provide system monitoring (24/7), and quarterly preventative maintenance
- Complete Implementation of Next Generation 911 (NG911):
    - **First Phase -** Executed Comtech Guardian i3 Compliant Call Handling Equipment into all 22 911 ACOG Service Area ECCs, as a Customer Owned and Operated Solution. **First Phase completed July 30, 2024.**
    - **Second Phase -** Employ Allerium ESInet & Next Gen Core Services 911 Call Routing into existing 911 ACOG IP Network as a Service Provider Solution scheduled to begin January 2027. Completion anticipated by January/February 2028.

#### TRAINING & EDUCATION

- Operate a fully equipped Training ECC to instruct over 400 dispatchers in the 911 ACOG Service Area on the use of 911 equipment
- Provide over 40 mandated and continuing education courses on topics related to 911 operations, supervision, and leadership
- Continue public education efforts to inform the public on the proper use of 911

#### GIS & 911 DATA INTEGRITY

- Maintaining and updating 911 Call Taking Mapping Solution for member entities
- Continue 911 database maintenance and addressing
- Provide data sharing and synchronization
- Sustain wireless coordination and accuracy
- Migration and Implementation of GIS Data into Allerium NG911 Core Services 911 Call Routing Cloud Application

## NEXT GENERATION 911 (NG911) PROGRAM MANAGEMENT

As one of the largest 911 systems in Oklahoma, 911 ACOG seeks to successfully implement and operate the first Next Generation 911 (NG911) solution in the State of Oklahoma. This advanced service will support the 22 Emergency Communication Centers (ECCs) and the citizens living and working in the communities served by ACOG. In March 2019, the consulting firm of Mission Critical Partners (MCP) was selected to strategically navigate 911 ACOG over the next several years through the NG911 implementation process.

## 911 & PUBLIC SAFETY ACCOMPLISHMENTS AND OBJECTIVES

### Accomplishments in FY 2026 include the following:

- 911 Institute Hosting of US Secret Service Course: MASS ATTACKS IN PUBLIC PLACES
- Developed and implemented new in-service training videos for emergency telecommunicators
- Updated NG911 Training Manual for dispatchers as new technologies were implemented
- Created and developed 911 GIS Mapping mechanisms for NG911 mapping solution
- Provisioned the entire Location Data Base (LDB) for NG911
- Ensured all Location Data is compliant with NG911 standards
- Ensured the NG911 system would be fully accessible to the hearing and speech impaired community of Central Oklahoma
- Developed a 40-hour basic class for telecommunicators, recognized and approved by the Oklahoma 911 Management Authority.

### Objectives for FY 2027 include the following:

- Continue to promote the ACOG 911 Institute as the premier organization for emergency telecommunicator training in Oklahoma
- Maintain 911 address additions and changes to the Comtech Guardian Mapping System
- Actively attend and participate in all Oklahoma 911 Management Authority Board and Committee meetings
- Update and Maintain Location Data Base (LDB) for the 911 ACOG Service Area
- Add new Divisions and Developments to the 911 Comtech Guardian Mapping System
- Improve 911 ACOG GIS Database based upon the Oklahoma GIS Standard
- Finalize the last significant details necessary to ensure a 99.999% quality working NG911 solution to the region's ECCs
- Evaluate and/or optimize systems, data, policy, procedures, and organizational structure to adequately support future needs of operating Next Gen Core Services within Allerium ESInet & NGCS, and technical support of Allerium Guardian owned and operated 911 Call Handling Equipment
- Develop a Strategic Transition from a regional agency providing funding and operational support of legacy 911 solutions to a region operating and supporting the Next Generation 911 Call Routing and Call Handling Solutions
- With the assistance of MCP, create a 911 ACOG Vision and Strategic Plan
- With the assistance of MCP, work with ECC Directors, Elected Officials, and 911 ACOG Board Members to Develop a Regionalization Plan that will explore ECC consolidation, regarding economic and operational efficiencies within the 911 ACOG Service Area

- Execute MCP Cyber Security NetInform and NetSecure once NG911 implementation is completed in January/February 2028

#### FY 2027 FUNDING DISTRIBUTION AND CONTRACTUAL SERVICES

- On May 30, 2024, the 911 ACOG Board approved the future distribution of an additional 0.34 cents (approximate) from the $1.02 received by 911 ACOG from Wireless, VoIP, and Prepaid Wireless 911 Service Fees to be split between direct ECC (PSAP) Refunds (29%), a 911 ACOG Grant Program pool (39%), and 911 ACOG (32%), distributed monthly beginning July 1, 2024.

  Through the 911 ACOG Grant Program, as mentioned above, 911 ACOG awarded grants to Bethany, Blanchard, Edmond, El Reno, and Newcastle ECCs. 911 ACOG is expecting and preparing for greater participation in FY 2027 with the release of the next Request for Applications (RFA) in November/December 2026.
- After the creation of 911 ACOG, in 1988 a Service Agreement was established to allow ACOG to serve as the administrative agency for 911 ACOG. This service entails providing staffing, financial operations, facilities, supplies, and other forms of administrative assistance to 911 ACOG. Based on the advice of our legal counsel, the document will be updated annually and approved annually by both Boards in conjunction with the approval of the Annual Budget and Work Plan for each fiscal year. The updated Service Agreement will go into effect on July 1 of each year.

#### RURAL FIRE DEFENSE PROGRAM ACCOMPLISHMENTS AND OBJECTIVES

**Accomplishments in FY 2026 include the following:**

- Rural Fire & 911 Programs Coordinator continued to provide support to the Rural Fire Agencies in the four-county ACOG region

**Objectives for FY 2027 include the following:**

- Rural Fire & 911 Programs Coordinator to assume additional responsibilities for 911 ACOG's participation in the Oklahoma City/County Health Department (OCCHD) Push Partner Program

## ADMINISTRATIVE SERVICES

### DESCRIPTION

Administrative Services is responsible for the internal operations that support all ACOG program areas. These include financial services, information technology/facilities management, human resources, and public information services. The major departmental activities and outputs for this Division are as follows:

#### FINANCIAL SERVICES

- Accounts payable and accounts receivable
- Payroll
- Purchasing and procurement administration
- Cash management
- Cost pool allocations
- Internal and external financial reports
- Grant and contract reporting and monitoring
- Budgeting

- Annual audit (with independent auditor)
- Coordinate with Human Resources Consultant
- Administer benefits

### INFORMATION TECHNOLOGY/FACILITIES MANAGEMENT

The Information Technology/Facilities Management Department works to ensure all ACOG Divisions/ Departments have the necessary technology and support needed to achieve organizational goals in a secure, efficient, and healthy environment. Key responsibilities include:

- Ensuring network and data integrity
- Providing helpdesk and end-user support services
- Maintaining and supporting computers and network infrastructure
- Planning and implementing organizational technology strategies
- Budgeting for and purchasing office equipment, supplies, furniture, and technology
- Planning and supporting communications and systems infrastructure
- Scheduling and overseeing daily operations for facility-related items and technology maintenance
- Managing the life cycle of organizational assets, including furniture, technology, and physical storage
- Coordinating surplus sales of end-of-life or fully depreciated assets
- Allocating and maintaining digital storage for all divisions and departments
- Serving as the primary liaison with the building property owner for facility issues and repairs
- Allocating and maintaining divisional/departmental digital storage
- Assist the Executive Director in providing staff support to the ACOG Building Review Committee and the selected consultant, Price Edwards & Co., in the real estate acquisition objective for the relocation of ACOG offices and 911 ACOG operations

### HUMAN RESOURCES (Consultant Services Contract)

- Provide assistance on developing personnel policies and procedures
- Update ACOG Employee Handbook
- Provide revisions to Annual Employee Performance Evaluation forms
- Review updated ACOG job descriptions
- Conduct research on Federal labor standards and other requirements
- Provide periodic ACOG personnel policies and procedures training for employees

### PUBLIC INFORMATION SERVICES

The Public Information Department (PID) supports all ACOG Divisions and Departments by providing strategic communications, public engagement, media relations, legislative communications, branding, digital content development, website management, and public education services. The PID works to increase awareness of ACOG programs, strengthen member engagement, and improve public understanding of regional initiatives.

## PUBLIC INFORMATION SERVICES ACCOMPLISHMENTS AND OBJECTIVES

### Major Accomplishments in FY 2026 included:

- Successfully coordinated ACOG's 60th Anniversary Celebration, highlighting six decades of regional collaboration and service
- Coordinated public engagement and outreach activities for multiple regional planning initiatives through SpeakUpCentralOklahoma.org, increasing opportunities for public participation and stakeholder feedback
- Conducted an open house event in October 2025 for the ACOG Board to prioritize their state legislation and appropriations, which was followed up with a survey of the Board in November 2025 to finalize the state legislative and appropriation priorities
- Produced the ACOG Annual Event for State Legislators (Legislative Power Brunch), which was held in January 2026
- Continued support of the regional implementation of Next Generation 911 (NG911) through public education and stakeholder communications
- Supported public involvement activities for the Encompass 2050 Long Range Transportation Plan and other regional planning initiatives
- Continued promotion of Bike Month, BikeFest, Watch for Me OK, Clean Air initiatives, My Government Online (MGO), REAP Program, and other ACOG projects, events, and services
- Developed and distributed in July/August 2025 customized Return on Investment (ROI) flyers for each ACOG member, highlighting the value and benefits received from ACOG services in comparison to their annual dues, to support transparency and member engagement

### Objectives for FY 2027 include the following:

- Expand utilization of SpeakUpCentralOklahoma.org as ACOG's primary public engagement platform across transportation, environmental, community development, and public safety initiatives
- Develop and implement a public engagement and communications strategy for Encompass 2050, the region's Metropolitan Long-Range Transportation Plan, in coordination with Transportation Planning Services and project consultants
- Begin developing a comprehensive communications strategy supporting the completion and operational launch of Next Generation 911
- Continue the modernization and rebranding of ACOG's Clean Air public outreach program to increase public awareness and participation
- Increase promotion of ACOG member services, including My Government Online (MGO) software, grant services, and regional planning programs
- Coordinate ACOG's annual Legislative Priorities Open House in October 2026 to facilitate member input on state legislative and appropriations priorities, and conduct follow-up Board survey in November 2026 to finalize priorities
- Plan and execute the annual Legislative Power Brunch in January 2027 to strengthen relationships between ACOG member governments and state policymakers
- Maintain and enhance ACOG website
- Continue to administer the Oklahoma Association of Regional Councils (OARC) website (annual contract for services)
- Manage all Public Records Requests in coordination with the relevant ACOG Divisions/ Departments.

- Continue to update ACOG job descriptions and post job openings per the direction of the Executive Director

# WATER RESOURCES

## DESCRIPTION

The ACOG Water Resources Department is committed to protecting and effectively utilizing Central Oklahoma's ground and surface waters. This involves technical operations, supply planning, stakeholder coordination, education, and research - all on a local and regional scale. To accomplish its mission, the Department focuses on these major activities and outputs:

### COLLABORATION WITH MUNICIPALITIES AND STATE AGENCIES

- Act as the intermediary between local governments and state regulatory bodies to ensure projects meet environmental requirements and align with regional development goals
- Complete Intergovernmental Clearinghouse Reviews of local and state projects to ensure alignment with regional requirements and avoid negative impacts on public resources
- Connect municipal leaders with the correct agencies and authorities for problem resolution, regulatory questions, funding opportunities, and partnership development

### GROUNDWATER PROTECTION AND MANAGEMENT

- Continually define the boundaries of fresh water and recharge characteristics for the Garber-Wellington Aquifer through field data collection, stratigraphic mapping, and computer modeling
- Investigate aquifer production potential – including safe withdrawal zones and rates for new and expanding communities
- Identify pollution sources and establish collaborative prevention and reduction plans
- Collaborate with established community groups and outreach organizations to educate the public on Oklahoma's groundwater resources
- Develop and maintain databases of water level readings, well logs, and water quality analyses to identify risks and determine long-term trends

### SURFACE WATER AND WATERSHED MANAGEMENT

- Maintain and update the regional Water Quality Analysis Simulation Program (WASP) model for the Canadian River to provide a consistent resource for watershed assessments, pollutant load analyses, waste load allocation development, and water quality planning
- Facilitate coordinated watershed planning to reduce nonpoint source pollution, mitigate flood risk, improve water quality, enhance regional data collection and dissemination, and strengthen shared infrastructure across watershed boundaries
- Identify water sources with available capacity for new or increased demands, based on current water supplies and discharge levels

### WATER RESOURCES OBJECTIVES FOR FY 2027

- Complete work and submit final reports for all FY 2022 and 2023 grants – utilizing tools from water modeling trainings scheduled for September 2026
- Continue work with the Cottonwood Creek Watershed Planning group to generate a regional watershed quality template for future projects and funding opportunities across Central Oklahoma

- Collaborate with ACOG communities and state agencies to establish a regional wastewater expansion strategy and identify discharge options outside of the Canadian River and associated tributaries
- Co-develop Geographic Information System (GIS) resources to increase accessibility to water planning information, identify regional infrastructure needs, and highlight unused system capacities, all in support of improved economic development planning and data transparency
- Identify and access new sources of funding to increase department capabilities for local and regional projects outside of current grant work
- Complete professional development and training courses to better serve communities with hydrologic sampling and modeling, well drilling and testing, water quality sampling, and floodplain management

## COMMUNITY & ECONOMIC DEVELOPMENT (CED)

### DESCRIPTION

The Community & Economic Development Department (CED) works closely with cities, counties, chambers of commerce, and economic development organizations throughout Central Oklahoma to promote community and economic development that revitalizes communities, promotes sustainability, attracts investment, encourages entrepreneurship, and creates jobs. The major activities and outputs of the Department are as follows:

#### CAPITAL AREA ECONOMIC DEVELOPMENT DISTRICT (CAPEDD) OF OKLAHOMA

CAPEDD serves as the EDA-designated Economic Development District for the four-county ACOG region. ACOG's Community & Economic Development Department leads the district's planning process, engaging public, private, and nonprofit stakeholders to drive regional economic collaboration.

Central to this work is the Comprehensive Economic Development Strategy (CEDS), the federally recognized planning framework that aligns local governments, businesses, organizations, and community members around a shared economic vision. It establishes the region's strategies, goals, objectives, and metrics over a five-year horizon to strengthen competitiveness and economic resilience. Currently, the 2024 CEDS is being implemented.

Initiatives aligned with the updated CEDS include the following:

- The CED Department is actively participating in and supporting the OU REBUILD Hub (Resilient Building & Infrastructure Development Hub) application for the EDA Disaster Supplemental Grant Program, consistent with the CEDS emphasis on resilience
- CED is currently administering Energy Efficiency Community Block Grant (EECBG) funding to create a Community Strategic Energy Plan (CSEP) for Cleveland County. Other cities and counties in the region will be able to use CSEP to create their own energy plans, driving building facility efficiency
- The CED Manager participated in a National Association of Development Organizations (NADO) Wealth Creation Cohort — a competitive, invitation-based program. Participation involved bimonthly learning sessions with a national consultant and completion of the full Wealth Creation curriculum. CED is actively discussing implementation possibilities with other community partners.

- The CED Department's Community Engagement Strategies include actively communicating with ACOG stakeholders about economic development initiatives and funding opportunities for the region via email and social media. To deepen engagement with our communities, CED collaborated with the TPS Division to acquire a digital community engagement platform, Public Input. Community members can express their opinions on a variety of topics, using email, social media, text surveys, and voice mail – all available in four languages (English, Spanish, Vietnamese, and Mandarin)

Other relevant work includes the following:

- CED is collaborating with cities, counties, and community partners to prepare and submit other EDA and other federal grant applications as requested
- CED continues to provide demographic and economic data and technical assistance to communities in support of evidence-driven economic development strategies

### 2026-27 COMMUNITY ECONOMIC RESILIENCY INITIATIVE (CERI) PROGRAM

ACOG's flagship CERI Program, funded through the EDA Partnership Planning Grant, continues to evolve. This year will mark the fifth round of projects with cities and towns of 63,000 or less. Funding is being provided through the EDA Planning Grant and financial contributions from the selected cities. ACOG will enter an interlocal agreement with the University of Oklahoma Institute for Quality Communities (IQC) for services to be performed over the next 10 months.

The application process will open on June 29, 2026. The CERI Review Committee, which will be comprised of ACOG staff and public/private sector planning professionals, will recommend one or two municipalities to receive CERI funding. These recommendations will be presented to the ACOG Board of Directors for approval in August. The projects will commence in September 2026 and conclude in May 2027.

CERI Projects concluded in FY 26:

- City of Moore: Cleveland Heights Small Area Plan
- City of Del City: Revitalizing Rose Lane

### RURAL ECONOMIC ACTION PLAN (REAP) GRANT PROGRAM

The CED Department administers CDBG/REAP funding awarded by ODOC, through which rural communities under 7,000 in population apply to ACOG as subrecipients for infrastructure and community development projects.

In FY 2026, 18 communities were awarded $2.9M across the region. The application process migrated to a digital platform in 2024, decreasing application and processing times. Last year, the application was improved to better evaluate different project types. The CED Department continues to incrementally improve the REAP process for the participating entities.

### GRANT SERVICES

ACOG provides complimentary services to member governments, such as Letters of Support for grant projects and technical assistance in applying for grants. ACOG also provides the following professional grant services to local governments and other organizations within the ACOG region through a contractual fee-based agreement:

- Grant research, preparation, writing, and technical assistance to communities and other organizations for federal grant funding opportunities (e.g., EDA, CDBG, USDA, FEMA)
- Administrative management services and reporting for organizations that have been awarded grants

### MY GOVERNMENT ONLINE (MGO)

ACOG serves as the sole Oklahoma agent of the My Government Online (MGO) suite of software applications representing the South Central Planning & Development Commission (SCPDC) of Louisiana. MGO software provides digital solutions to local governments with the most cost-effective approach to permitting, licensing, and plan review. Six cities are currently in various stages of implementation, and ACOG plans to expand MGO services across Oklahoma in FY 2027.

### COMMUNITY & ECONOMIC DEVELOPMENT ACCOMPLISHMENTS AND OBJECTIVES

#### Accomplishments in FY 2026 included the following:

- Led the Regional SWM Assessment team; researched, analyzed technical data, and wrote a Regional Solid Waste Management (SWM) Assessment funded by a $65,572 DEQ Grant. This represented a foundational step toward a regional SWM Plan for the eight-county Oklahoma City MSA that fulfills a key objective from ACOG's 2022 Regional Visioning
- Collaborated with DEQ on future regional planning efforts informed by the Assessment and the DEQ Waste Characterization Study
- Completed a $500,000 USDA/NIFA grant that measurably increased landfill diversion of organic materials through community composting and food waste reduction.
- Increased MGO income by 390%; added two cities to the implementation pipeline, which represents continued growth in both direct revenue and service relationships with member cities
- Presented at 2025 NADO Conference (Salt Lake City) with the Associate Director of the NADO Research Foundation; presented at 2026 SWREDA Conference (Austin) with the ACOG Public Information Director; represented ACOG at the Heartland Forward Regional Convening.
- Administered $2.9M in REAP grants; improved the REAP Grant application and reporting process, resulting in greater transparency and shorter process times
- Hired/trained a new CED Intern; currently transitioning to hybrid Planner I (TPS/CED)
- Conducted economic analysis of the vacant Planner I position; recommended a cost-savings, more efficient solution with an emphasis on outsourcing a significant portion of the REAP Program administration to an independent contractor
- Assisted in renegotiating a new contract between ACOG and SCPDC that increases ACOG's revenue share
- Worked with member cities to advance clean energy and distributed electric power policies and legislation as outlined in the 2024 CEDS
- Advocated for lower Property Insurance rates and accompanying policy changes; contributed policy research to the House and Senate Interim Studies on this topic, in alignment with the 2024 CEDS
- Partnered with other Councils of Government (COGs) to secure a 10% increase in REAP funding in FY 26 and to support legislation on rural development and housing policy

#### Objectives for FY 2027 include the following:

- Ongoing and New Initiatives:
  - EECBG Community Strategic Energy Plan for Cleveland County. Funded by the Department of Energy (DOE) through ODOC. Project completion by January 31, 2027

- Regional Materials Management Planning, via anticipated DEQ/EPA Solid Waste Infrastructure for Recycling (SWIFR) funds for the development of a Regional Solid Waste Management Plan for Central Oklahoma, starting in October 2026
- Implement REAP Grant Program administration outsourcing to independent contractor – August 2026
- Launch 2026-2027 CERI Program, via EDA Planning Grant funds with IQC
- Support OU REBUILD Hub application via EDA Disaster Supplemental Grant

- Collaborate with community partners, counties, and municipalities to pursue state/federal funding, especially EDA Disaster Relief funds
- Integrate Wealth Creation framework with rural economic development efforts and initiatives
- Expand ACOG's community development portfolio (e.g., regional materials management planning, Brownfields programs)
- Obtain CNU-A (Congress for the New Urbanism Accredited) designation
- Coordinate research funding opportunities that align with ACOG's mission
- Integrate public engagement software into CED planning workflows
- Assist the Executive Director in developing AI Governance framework and AI Policies in collaboration with IT
- Explore Opportunity Zones 2.0 and other economic development finance tools
- Broaden outreach and marketing for MGO software platform in collaboration with PID

# PERSONNEL CLASSIFICATION & PAY PLAN

ASSOCIATION OF CENTRAL OKLAHOMA GOVERNMENTS

# FY 2027 | PERSONNEL CLASSIFICATION & PAY PLAN

| | Annual Salary Range | |
|---|---|---|
| POSITION CLASSIFICATION | MINIMUM | MAXIMUM |
| Accountant I | $ 61,000 | $ 73,000 |
| Accountant II (PA)* | 77,000 | 89,000 |
| Administrative Assistant | 44,500 | 56,500 |
| Deputy Director | 96,500 | 167,500 |
| Digital Media Specialist I | 56,000 | 68,000 |
| Digital Media Specialist II | 64,000 | 76,000 |
| Director Of Finance | 96,500 | 167,500 |
| Division/Department Director | 88,000 | 127,000 |
| Department Manager | 74,000 | 86,500 |
| Division Manager | 77,500 | 90,000 |
| Sr. Division Manager | 81,500 | 95,500 |
| Executive Assistant | 57,500 | 84,500 |
| Executive Director | -------- | ------** |
| IT Operations Specialist I | 47,500 | 59,500 |
| IT Operations Specialist II | 53,500 | 65,500 |
| 911 Education Coordinator | 45,500 | 57,500 |
| 911 GIS Specialist I | 46,000 | 58,000 |
| 911 GIS Specialist II | 52,500 | 64,500 |
| 911 GIS Specialist III | 58,000 | 70,000 |
| 911 GIS Technician | 42,500 | 54,500 |
| 911 Systems Specialist I | 48,000 | 60,000 |
| 911 Systems Specialist II | 53,000 | 65,000 |
| 911 Systems Specialist III | 58,000 | 70,000 |
| Planner I | 47,000 | 59,000 |
| Planner II | 53,000 | 65,000 |
| Planner III | 59,000 | 71,000 |
| Program(s) Coordinator | 63,000 | 75,000 |
| Special Projects Coordinator | 66,000 | 78,000 |
| Intern | $ 14.50 per hour | $ 22.50 per hour |
| Other Part-time, Hourly | $ 17.50 per hour | $ 47.50 per hour |

*Procurement Administrator
**The Executive Director's pay is determined annually by the ACOG Board of Directors.

acog

# FEE SCHEDULE FOR SERVICES

# FY 2027 | ACOG FEE SCHEDULE FOR SERVICES

## POTENTIAL CUSTOMERS

- ACOG member governments - for assistance beyond scope of approved work program
- Non-member governmental entities
- Citizens
- Private consulting firms
- Non-profit agencies

## REPRODUCTION:

### COPIES OR COMPUTER PRINTOUTS OF PREEXISTING MATERIAL* (excluding GIS mapping):

| | | |
|---|---|---|
| **8.5x11" or 8.5x14"** | $.35/sheet (b&w) | $.70/sheet (color) |
| **11x17"** | $.70/sheet (b&w) | $1.40/sheet (color) |
| **Irregular size** | Price adjusted to cover cost | |

*Shipping related costs (if applicable) are extra.

## TECHNICAL/PLANNING DATA ASSISTANCE/GEOPHYSICAL DATA:

Includes demographic, traffic, housing, land use data, federal regulations, flood plain analysis, surface and ground water quality analysis:

- **$200.00/hour labor (charged in 15-minute increments of $50.00) + cost of materials + shipping costs (if applicable)**
- **Minimum set up fee of $100.00**

## Geographical Information Systems (GIS) Services: Cartographic/Mapping Assistance

Includes special mapping products, charts, or GIS-related visual presentations:

- **$100.00/hour labor (charged in 15-minute increments of $25.00) + cost of materials + shipping costs (if applicable)**
- **Minimum set up fee of $50.00**

| MAP PRODUCTS | PLAIN PAPER | PHOTO PAPER |
|---|---|---|
| Line plots (b&w w/ limited color) | $4.00 ft$^2$ | $6.00 ft$^2$ |
| Lightly shaded plots (b&w or color) | $3.50 ft$^2$ | $7.00 ft$^2$ |
| Aerial Photographs (heavy ink coverage) | $5.00 ft$^2$ | $10.00 ft$^2$ |

### DIGITAL PRODUCTS

Includes existing/finished digital map products such as scanned images or GIS data via USB external drive, email, or other method in PDF, JPG, TIF, or other digital format.

- **$50.00/hour labor (charged in 15-minute increments of $12.50) + cost of materials + shipping costs (if applicable)**

## Graphic Design Services:

ACOG provides design services to member governments to increase visibility and community engagement. Services will be provided through a signed Interlocal Agreement (ILA). Local governments can select a design services plan based on needs, price and time limit.

### BASIC

**$399**

QUARTERLY/YEARLY PLANS

**GET STARTED**

- 1 Project Produced at a Time
- Up to 10 Projects (Within Plan Period)
- 2 Week/Project Turnaround
- Presentations
- Social Media Graphics
- Web Graphics
- Document Formatting
- Email Headers
- Brochures/Flyers
- Posters

### PLUS

POPULAR

**$499**

QUARTERLY/YEARLY PLANS

**BEST VALUE**

- 2 Projects Produced at a Time
- Up to 15 Projects (Within Plan Period)
- 1 Week/Project Turnaround
- Presentations
- Social Media Graphics
- Web Graphics
- Document Formatting
- Email Headers
- Brochures/Flyers
- Posters
- Photo Editing
- Custom Templates
- Logo Design
- Blog Posts

### PREMIUM

**$799**

QUARTERLY/YEARLY PLANS

**REBRAND PACKAGE**

- 3 Projects Produced at a Time
- Up to 20 Projects (Within Plan Period)
- 3 Day/Project Turnaround
- Presentations
- Social Media Graphics
- Web Graphics
- Document Formatting
- Email Headers
- Brochures/Flyers
- Posters
- Photo Editing
- Custom Templates
- Logo Design
- Blog Posts
- Icons
- Custom Digital Brand Guide
- Brand Vision Boards

All work is digitally provided. ACOG will not print any of your projects. ACOG Design Services is not auto-renewable; meaning if your ILA with ACOG expires and you still need services, you have to sign a new ILA.

## Reports or Publications Produced by ACOG

- Available at a fixed price

## Grant Services:

ACOG provides grant preparation and administration services to member governments and other organizations seeking funding. This service is provided through a contractual fee-based agreement.

### GRANT PREPARATION (WRITING) FEES

Applications to State & Federal Agencies: ACOG will collect 4 percent of the total grant monies requested. An up-front fee of thirty (30) percent of the total cost of preparation shall be due upon execution of the contract for services with the remainder due upon official grant submission. The following agencies and organizations are exempt from these requirements:

- U.S. Economic Development Administration (EDA): $350 fee (payment required upon signing of contract)
- Federal Emergency Management Agency (FEMA): $1,500 fee (payment required upon signing of contract
- Non-Profits/Foundations/Private Companies: $75/hour for services (payments due monthly by invoice)

### GRANT ADMINISTRATION FEES

The fees charged for competitive grant administration will be based on the total grant funds awarded to the grantee. Percentage charged will range between 3 percent to 8 percent as determined by the size of the grant award and by required agency grant administration fee caps. ACOG's service fee will be included in the award recipient's approved grant administration budget.

ACOG will be reimbursed by the grantee on a periodic basis subject to billing as follows:

- 30 percent due upon initial release of funds to grantee
- 30 percent at mid-point of scheduled grant administration timeframe
- 30 percent at completion of project
- 10 percent due after final preparation and submission of close-out documents

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Individuals requesting assistance will be advised of the fee schedule. Fees will be assessed for assistance, whether provided by telephone, email, or in person. Persons requesting items will be billed for any cost of packaging and postage.

Individuals requesting information are welcome to review all materials at the ACOG office for no charge.

# MEMBERSHIP BOARDS & POLICY COMMITTEES

# FY 2027 | MEMBERSHIP, BOARDS & POLICY COMMITTEES

## ACOG BOARD OF DIRECTORS (BOD)

### CANADIAN COUNTY
Canadian County
Town of Calumet
City of El Reno
City of Geary
City of Mustang
Town of Okarche
City of Oklahoma City
City of Piedmont
Town of Union City
City of Yukon

### CLEVELAND COUNTY
Cleveland County
City of Lexington
City of Moore
City of Newcastle
City of Noble
City of Norman
City of Oklahoma City
Town of Slaughterville

### GRADY COUNTY*
City of Tuttle

### LOGAN COUNTY
Logan County
Town of Cedar Valley
City of Crescent
City of Guthrie
Town of Langston
Town of Meridian

### MCCLAIN COUNTY*
Town of Goldsby

### OKLAHOMA COUNTY
Oklahoma County
City of Bethany
City of Choctaw
City of Del City
City of Edmond
Town of Forest Park
City of Harrah
Town of Jones City
Town of Lake Aluma
Town of Luther
City of Midwest City
City of Nichols Hills
City of Nicoma Park
City of Oklahoma City
City of Spencer
City of The Village
City of Warr Acres

### ASSOCIATE MEMBER:
Tinker Air Force Base

*Grady and McClain Counties not part of ACOG BOD.

## 911 ACOG BOARD OF DIRECTORS (BOD)

### CANADIAN COUNTY
Canadian County
City of El Reno
City of Mustang
City of Piedmont
City of Yukon

### CLEVELAND COUNTY
Cleveland County
City of Lexington
City of Moore
City of Noble
City of Norman
Town of Slaughterville

### GRADY COUNTY*
City of Blanchard
City of Tuttle

### LOGAN COUNTY
Logan County
Town of Cedar Valley
City of Guthrie
Town of Langston
Town of Meridian

### MCCLAIN COUNTY*
City of Blanchard
City of Newcastle

### OKLAHOMA COUNTY
Oklahoma County
Town of Arcadia
City of Bethany
City of Choctaw
City of Del City
City of Edmond
Town of Forest Park
City of Harrah
Town of Jones City
Town of Lake Aluma
Town of Luther
City of Midwest City
City of Nichols Hills
City of Nicoma Park
Town of Smith Village
City of Spencer
City of The Village
Town of Valley Brook
City of Warr Acres
Town of Woodlawn Park

*Grady and McClain Counties not part of 911 ACOG BOD.

## ACOG MPO POLICY COMMITTEE (ACOG MPO PC)

### CANADIAN COUNTY
Canadian County
Town of Calumet
City of El Reno
City of Mustang
City of Oklahoma City
City of Piedmont
Town of Union City
City of Yukon

### CLEVELAND COUNTY
Cleveland County
City of Lexington
City of Moore
City of Noble
City of Norman
City of Oklahoma City
Town of Slaughterville

### GRADY COUNTY
Grady County
City of Blanchard
City of Tuttle

### LOGAN COUNTY
Logan County
Town of Cedar Valley
City of Guthrie

### MCCLAIN COUNTY
McClain County
City of Blanchard
Town of Cole
Town of Goldsby
City of Newcastle
Town of Washington

### OKLAHOMA COUNTY
Oklahoma County
City of Bethany
City of Choctaw
City of Del City
City of Edmond
Town of Forest Park
City of Harrah
Town of Jones City
Town of Luther
City of Midwest City
City of Nichols Hills
City of Nicoma Park
City of Oklahoma City
City of Spencer
City of The Village
City of Warr Acres

### AGENCY MEMBERS:
Central Oklahoma Transportation and Parking Authority
City of Norman (Transit)
Oklahoma City Airport Trust
Oklahoma Department of Transportation – Planning Division
Oklahoma Department of Transportation – Mobility Division
Oklahoma Transportation Commission – Division 3
Oklahoma Transportation Commission – Division 4
Oklahoma Transportation Commission – Division 7

### NON-VOTING MEMBERS:
Federal Aviation Administration
Federal Highway Administration
Federal Transit Administration
Tinker Air Force Base

## GARBER-WELLINGTON ASSOCIATION POLICY COMMITTEE (GWAPC)

### CANADIAN COUNTY
Canadian County
Town of Calumet
City of El Reno
City of Geary
City of Mustang
Town of Okarche
City of Oklahoma City
City of Piedmont
Town of Union City
City of Yukon

### CLEVELAND COUNTY
Cleveland County
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Town of Slaughterville

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City of Tuttle

### LOGAN COUNTY
Logan County
City of Crescent
City of Guthrie
Town of Langston

### MCCLAIN COUNTY*
Town of Goldsby

### OKLAHOMA COUNTY
Oklahoma County
City of Bethany
City of Choctaw
City of Del City
City of Edmond
Town of Forest Park
City of Harrah
Town of Jones City
Town of Luther
City of Midwest City
City of Nichols Hills
City of Nicoma Park
City of Oklahoma City
City of Spencer
City of The Village
City of Warr Acres

### ASSOCIATE MEMBER
Tinker Air Force Base

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